### APPENDIX 3

## FINANCIAL FORECAST 2012/13 TO 2015/16

	2011/12	2012/13	2013/14	2014/15	2015/16
	£'000	£'000	£'000	£'000	£'000
Bromley's Budget Requirement in 2011/12 (before funding from Formula Grant)	199,486	199,486	199,486	199,486	199,486
Increased costs (general inflation $4.5\%$ to $2012/13$ and $3\%$ thereafter, pay awards $3\%$ in $2012/13$ ) Formula Grant	-67,320	9,267 -67,320	17,038 -67,320	24,812 -67,320	32,590 -67,320
Draft "standstill" Budget	132,166	141,433	149,204	156,978	164,756
Variations in interest earnings		0	0	-500	-1,000
Total grant loss as reported to Executive in January 2011(2012/13 to 2014/15)		7,660	12,262	20,500	28,302
Real Changes and other Variations (see Appendix 4) Adults and Community Services		234	795	1,685	1,685
Environment		-153	371	895	895
Children and Young People		650	650	650	650
Other (mainly council wide)		771	1,027	1,962	1,409
Further real changes 2015/16 (provisional at this stage)		//1	1,027	1,702	3,500
Sub total - real changes and variations	-	1,502	2,843	5,192	8,139
Sub total - Teal Changes and Variations		1,302	2,043	3,172	6,137
Sub total		150,595	164,309	182,170	200,197
Various savings approved by Executive during 2010/11		29	-69	-158	-158
NHS funding towards social care pressures (fall out of monies for ongoing commitments)		0	1,000	1,000	1,000
I and an Danish a Count Citizen		102	102	102	102
London Boroughs Grant Ctteee Cash limiting of non contractual costs		-183 -1,000	-183 -1,000	-183 -1,000	-183 -1,000
Potential savings from review of key contracts in Environmental Services		-1,000 -750	-1,000 -750	-1,000 -750	-1,000 -750
Review of corporate services		-350	-350	-350	-350
Additional savings approved by Executive as part of 2011/12 Budget (see Appendix 5)		-8,455	-8,455	-8,455	-8,455
Additional savings approved by Executive as part of 2011/12 Budget (see Appendix 3)	-	-10,738	-10,738	-10,738	-10,738
Total savings	-	-10,709	-9,807	-9,896	-9,896
	132,166	139,886	154,502	172,274	190,301
	132,100	100,000	104,302	112,217	130,001
New Homes Bonus	0	-1,000	-1,250	-1,500	-1,750
Remaining Sum to be met from Council Tax/Budget Options	132,166	138,886	153,252	170,774	188,551
To achieve a 2.5% increase in 2012/13 and future years would require further					
savings of (£'000):					

## **APPENDIX 4**

SUMMARY OF REAL CHANGES (2012/13 TO 2015/16)	ALLENDIA					
	2011/12 Budget	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	
ADULT AND COMMUNITY SERVICES						
- Adults with learning difficulties						
Learning Disabilities - new placements	24,151	676	1,679	2,569	2569	
Savings from Extra Care Housing	-91	-442	-884	-884	-884	
Total real changes ACS		234	795	1,685	1,685	
ENVIRONMENT						
Absorption of inflation increases for PCNs	-4,060		193	293	293	
		95	193	293	293	
Other cost pressures/ growth						
- Waste	2.506	1.264	0.45	500	500	
Landfill tax increases	3,506			-528		
Increase in waste contract prices and contract disposal targets		1,084	1,059	1,034	1034	
Increase in refuse/recycling collection to reflect additional units and leap year addt costs	7,203	32	64	96	96	
Sub total (waste)		-248	178	602	602	
Total real changes (E)		-153	371	895	895	
Children and Young People (CYP)						
Children's Placements/additional referrals	10,934	500	500	500	500	
Additional pressures (SEN transport - Exec Jan. 2011)	3,405					
Total real changes (CYP)	3,.00	650				
OTHER VARIATIONS (MAINLY COUNCIL WIDE)						
Other net cost pressures/ growth						
Additional allowance for increased fuel costs	2,663	300	600	900	900	
Local elections	0	0	0	500	0	
Net loss of income from proposed sale of car park sites	-500	296	296	296	296	
Freedom passes						
- additional cost of reissue of Freedom passes every five years	19					
Carbon Reduction Commitment (CRC)	386			393		
Reduction in funding of operational costs (Bromley Mytime)	705					
Housing and council tax benefit - real reduction in admin subsidy	-1,872					
Total real changes (mainly council wide)			1,027	1,962	1,409	
Assumed growth pressures (2015/16)					3,500	
TOTAL OF REAL CHANGES		1,502	2,843	5,192	8,139	

# Overall Savings across all Departments for 2012/13

Department	Budget 2011/12 £'000	Budget Option Identified	Savings 2012/13 £'000
Human Bassurasa	+		
Human Resources	398	Delete L& D Consultant 1 fte, delete Health and Safety Advisor 0.5 fte	-59
			-59
Resources Department			
	1,258	Exchequer Services - Reorganisation of team(s) and option to outsource	-65
	i	Restructure of Financial Management	-22
	283	Salaries LBBexley	-45
	442	Staff reductions linked to shared service with LBG	-27
	442	Staff reductions linked to shared service with LBG	-18
	336	Contract adjustment	0
	0	Bexley shared services - £25k expected for 2010/11	-40
	1	Increase in housing benefits overpayments collection	-90
	ı	Redundancy/Retirements once new contracts bedded in	-87
	1	Closure of cashiers service	-30
	i	Responsible Officer role academies plus internal audit work	-15
	i	Reductions in bad debt provision due to improved cash collection	-200
	i	Running expenses, cheque production, external audit, Training etc	-130
		Shared Services LB Bexley & Consolidation of teams	-52
		Reductions in Porters/Refreshment/Mayor's Office/Post	-80 -40
		Shared services with Bexley Customer Service - Channel Shift	-20
		Customer Service - Charmer Shint  Customer Service - Shared Service	-20
	ı	Use of Portfolio Holders Room/Chairman's Office for Weddings	-5
		External use of committee rooms	-5
	0	Academies	-5
		Use of telephone, internet and text messaging registration	-2
		Amalgamation of receptions	-35
		Accommodation Review linked to item above	-100
		Charges for staff car parking	-75
			-1,208
Children & Young People Services			
Awards Transport and Pupil Benefits	200	Cease funding Pupil Clothing and Footwear Grants	-100
Bromley c and f project	2,814	Children & Families Centres	-2,200
Standards and Achievement	413	BYMT - contract reduction	-40
Strategy and Performance	490	Strategy & Performance	-100
Integrated Youth Service	1,986	Universal and Targeted (Connexions) Youth Support	0
Access and Inclusion	473	Align the Behaviour Support Service with the Education Welfare Service	-50
Access	100	Bromley Transition Service	-50
			-2,540
Adult & Community Services			
Strategy Division	i	Back office efficiencies - strategy division	-25
Housing & Residential Services	619	Housing Division Rationalisation	-50
Strategy Division	ı	Learning & Development Savings	-25
Strategy Division	ı	Discontinue/reduce social care front counter & imprest service	-100
Care Services	i	Cease In-house homecare provision	-200
Care Services	i	Charging	-100
Care Services	i	Increased savings from Extra Care	-10
Care Services		Reablement Stoff covings - Caro Services	-200
Care Services		Staff savings - Care Services	-100 -300
Commissioning & Partnership Care Services	1	Reduce commissioning of supporting people services Reduce funding to Sheltered Housing	-300 -300
Commissioning & Partnership	l l	Efficiency targets for all suppliers	-350
Care Services	1	None eligible day care users paying full cost	-50
			-1,810

	Budget 2011/12		Savings 2012/13
Department	£'000	Budget Option Identified	£'000
Environmental Services			
0, 10, 00, 0		Legislative change will allow disposal costs to be fully recovered through charges (currently	
Street Scene & Green Space	1	discounted)	-
Street Scene & Green Space	100	Introduce automated weighing system and payment facility	
Street Scene & Green Space	212	Phased closure of Public Conveniences - retain provision within Primary Town Centres	-10
Street Scene & Green Space	897	Reduction in services provided by the Area Inspectors, leading to reduction of 3 ftes	-1
Street Scene & Green Space		Reduce Ranger Service and reduce park security contract	-1
Street Scene & Green Space	-1,603	Increase prices above inflation for Trade Waste resulting in extra income	-
		Diminishing playground repairs and equipment replacement. No new seats/bins in parks	
Street Scene and Green Space	400	and reduce repairs to paths/fencing	-
Public Protection	15	Terminate service relating to subsidised Pest Control treatment on income support. No	
Customer and Support Services	i	renewal of contract/introduce a preferred supplier contract if possible.  Reduction in support services, running costs and promotional projects	-
Customer and Support Services	303	Reduction in support services, running costs and promotional projects  Reduced frequency of highway/footway condition surveys and use of bureaux service for	-
Transport/Highways	129	data analysis and a deletion of 1fte in 2013/14	-
Transport/Highways	233	Phased deletion of School Crossing Patrols	-2
Transport/Highways	583	Reduction in Traffic Posts or transfer costs to TfL budgets	-1:
Transport/Highways	88	Reduced levels of service for inspections and minor repairs of highway structures	-
Transport/Highways	323	Reduced levels of service for non-routine maintenance of street lights & signs	-
Transport/Highways	342	Delete Highway Development Team Leader post	-
Street Scene and Green Space	20	Withdraw additional recycling collection during Xmas fortnight	-
Street Scene and Green Space	42	Reduce grant to Chislehurst Conservators	
		Stop Parks Strategy, close park toilets, reduce sports grants, reduce allotment rents, stop	
Street Scene and Green Space	1	events and campaigns, reduce support to Park Friends	
Transport/Highways	606	Change lamp column replacement policy from schemes two one for one	-1
Renewal & Recreation			-1,1
		Reduce budget. Make provision in future planned maintenance programmes for replacement	
Property	369	of elements with non maintenance/non decoration items. E.G. PVCu windows, etc.	_
		Reduce budget. Many of the DDA works have been carried out. Further works should be	
Property	208	incorporated into planned refurbishments/alteration where possible.	-1
		Reduce budget. Surveys and risk assessment on all properties have been completed.	
		Asbestos is removed where necessary and a full management programme is in place. The	
Property	836	decay curve has meant that reduced spending will occur in this activity.	-1
		Reduce budget. Works and Control measures put in place to reduce cyclical activity e.g.	
		replacement of A/C water chiller units with gas chillers negating the need for water	
Property		treatment.	-1
Property	66	Reduction in MG5 post in Maintenance	-
		Reduction of MG5 post- CYP Strategic Property Manager associated with reduction in	
Property		capital programmes and transfer of schools to academy status	_
Recreation	705	Delete Bromley Mytime Management Fee	-5
Recreation	705	Amendment to savings relating to deletion of management fee payable to Bromley Mytime as agreed by Executive	27
Recreation	/03	Revised proposal to withdraw Bromley Arts Council funding over 3 years as agreed with R &	21
Recreation	32	R PH	-
Renewal	101	Arts Council as agreed with the R & R PH	-
Recreation	39	Remove subsidy to Norman Park Track	
Recreation	5,211	Tender caretaking/security services at libraries	-
Recreation	180	Amalgamate Penge and Anerley Libraries	-
		Amalgamate Penge and Anerley Libraries (delay in savings as no suitable building has been	
Recreation	180	identified to date)	9
		Reconfiguration of Library Service relating to savings brought forward relating to shared	
Recreation	5,161	back office with LB Bexley as agreed by Executive	-3
Planning	316	Transfer of planning inquiry counter to CSC. Reduction of 1 post (£22k)	-
		The Core strategy is a key part of the LDF. Because of the age profile, it is likely that there	
Planning	021	will be scope for budget savings. This will be further informed by ongoing work in respect of	-1
r iarmitu	i	development control and planning administration.	-1
=		Potential additional savings from planning administration	
Planning	i	Reduce general hudgets e.g. advertising travelling etc	
Planning BAEC	149	Reduce general budgets e.g. advertising, travelling etc	
Planning	149	Reduce general budgets e.g. advertising, travelling etc  Deletion of 2 career graded posts within development control	-1 3
Planning BAEC	149		-1,3